

# Formal Analysis of Risks in Business Processes

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@Second Romanian-Japanese  
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Shusaku Iida

# Presentation plan

- Backgrounds.
  - ✓ Risks in business processes.
  - ✓ What are the problems?
  - ✓ Goal of our project.
- A formal model of business processes.
- Analysis techniques.
- Conclusion and future works.

# Where are we now?

## ■ Backgrounds.

- ✓ Risks in business processes.
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# What is "business process"

- A **business process** is a set of activities in companies, public institutions, medical institution, and so on.
- These activities are **partially ordered**.
- Examples: whole sale, ticket reservation, security check, permission for business trip, and so on.

# Business process modeling

- Designing a business process is called **business process modeling**.
- There are two important aspects:
  - ✓ (effectiveness) optimizing the business process, and
  - ✓ (safety) **avoiding risks** that are involved in it.

# Risks and businesses

- A business can be observed as a translation from risks to a value.
- "**Risk appetite**" means how much risks are we willing to accept.
- More risks more gain. No risk no gain. This is basic rule for profit organizations.
- What should be avoided is an **unintended risk**.

# Understanding risk

- If all the persons working in a company cannot be trusted then anything can happen.
- If you cannot trust anyone then you cannot do anything.
- What we can do is to decide how much and what kind of risks we can take.

# Disasters

- Sumitomo Corp. 1996.
  - ✓ Illegal copper trade by "Mr. Copper".
  - ✓ Sumitomo got 2.8 billion dollars damage.
- Countless numbers of such examples.
- Investors have much interest in safety aspect than before.
  - ✓ For example, SOX.



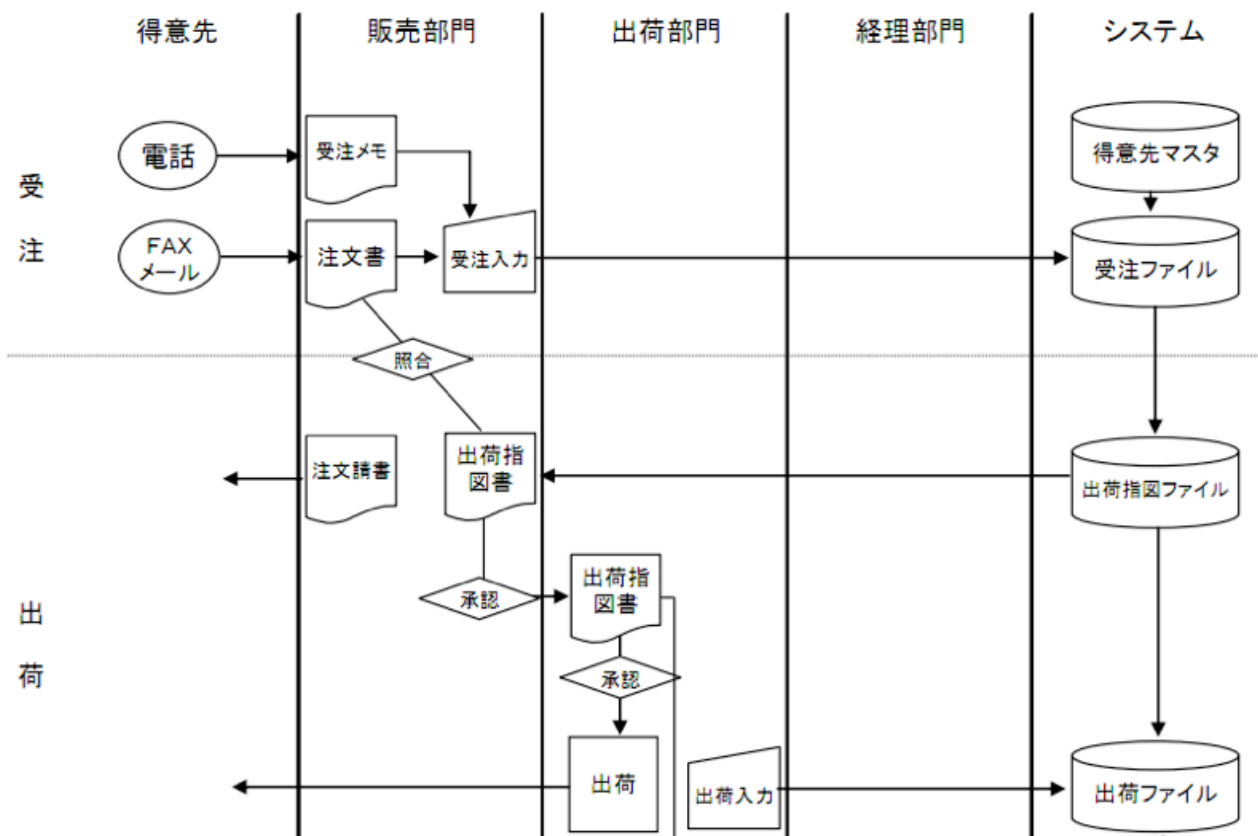
# SOX

- Japanese version of SOX (Sarbanes-Oxley Act)
- All the public companies in Japan should follow.
- Requires several types of documents including flowchart like **business process specifications**.
- Based on these documents, public accountants express their opinions.

# Business process spec.

## 業務の流れ図(例)

事業Aに係る卸売販売プロセス



■ Financial Services Agency Japan.

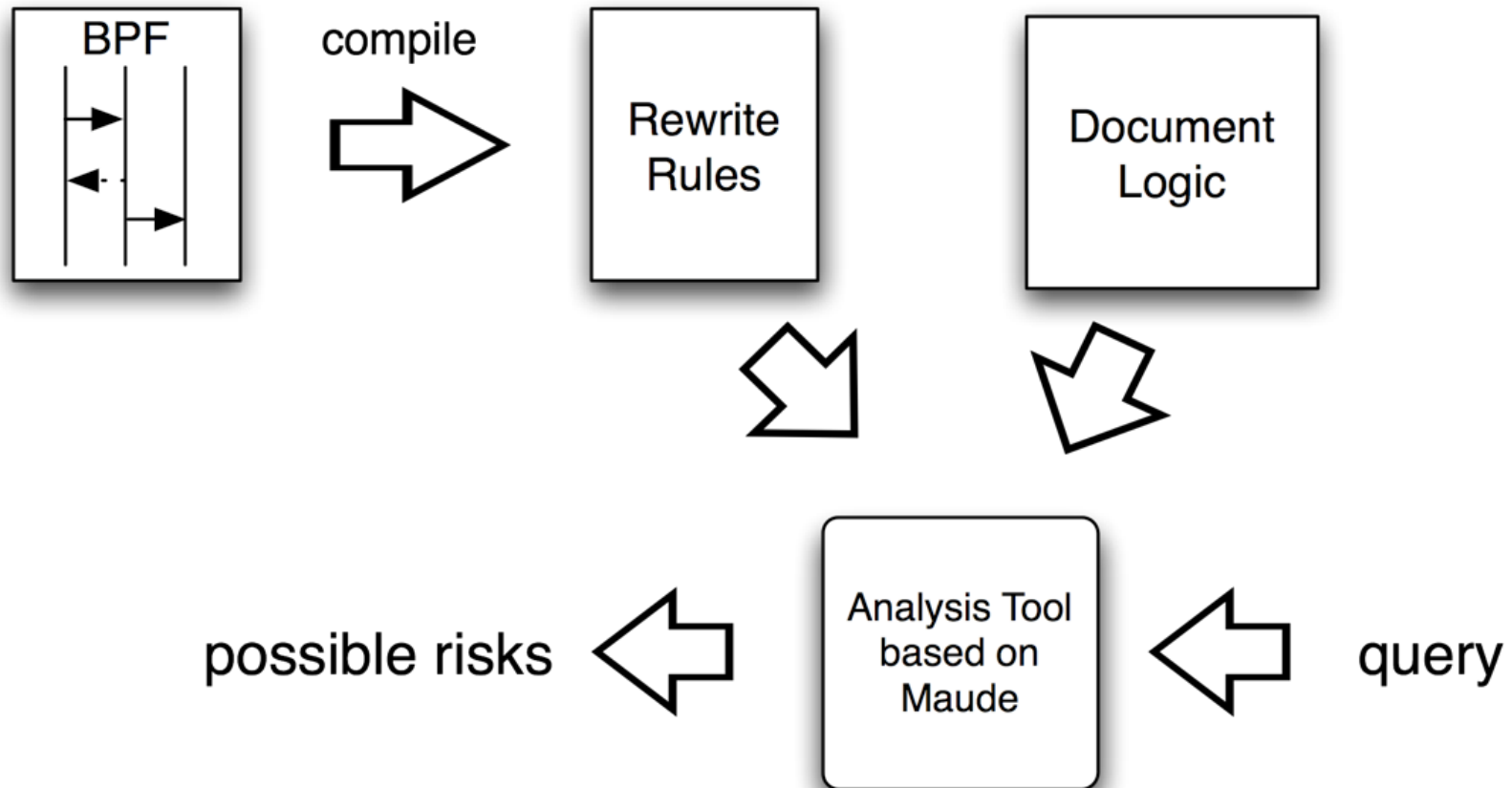
# What are the problems?

- Some important information are missing.
  - ✓ What kind of risks they are going to take, and which are not.
- It is quite hard to find out a risk **hiding** in the business process.
- What does it mean “check” or “approve”?
  - ✓ They seems to be unspoken

# World of business processes

- In many cases, several instances of a business process are running concurrently.
- However, this perspective is not commonly understood.
  - ✓ Almost no support tools consider this perspective.
- We define three perspectives:
  - ✓ **micro view** (considers only an instance of a BP),
  - ✓ **macro view** (considers several instances of a BP),
  - ✓ **enterprise view** (considers several instances of several BPs).

# Goal



# What we found

- We found a serious risk when we consider macro view for the example given by Financial Services Agency Japan.
- Even it seems to be OK when we only consider micro view.
- to be appear in Journal of Research and Practice in Information Technology.

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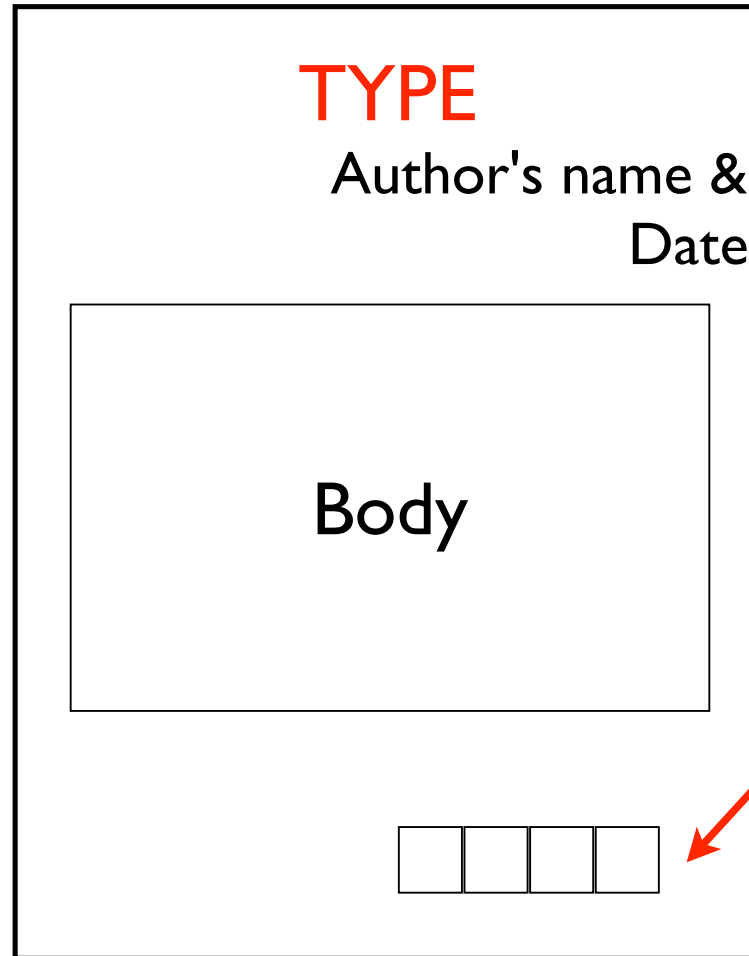
# Document Logic

- We focus only on the flow of documents to formalize a business process.
- Documents can be created, sent, checked, approved, and forged.
- **Document logic** is a framework consists of:
  - ✓ **data** which are documents, divisions, and so on,
  - ✓ **rules** which define operations on documents such as create, sent, check, approve, and so on.



# Business Documents

typical Japanese  
business  
documents



space for seals  
(evidence history)

# Document

- A **document** has a type and an evidence history.
- An **evidence history** is a list of signatures or seals.

*doc : DocType × Bool × SessionId × EvidenceHistory → Doc*

- The second arity Bool is used to represent authenticity of the document (meta information).
- SessionID is used to identify the session in macro view.

# Division

- A **division** is a location where activities taken place.
- A **document's location** is a pair of a document and a division which shows the location where the document currently is.

*in : Doc × Div → DocLoc*

- A **cabinet** is a set of document's locations.

# Strand

- A **message** is one of the following types: I/O message, create message, check and approve message, and attacker message.
- A **strand** is a list of messages with a mark representing the current position.

$\_[_ | \_]: Div \times MsgList \times MsgList \rightarrow Strand$

- A bar “|” is called the **current position** and it divides a message list into two: already invoked messages and to be invoked messages.

# Trust

- We have to distinguish a **undtrusted division** from an trustful one.
- We restrict our analysis only to the cases which illegal activities are bounded with certain number. We call the number **illegal activity bound**.

# State

- A state of a business process is a 4-tuple

$$(S, C, U, n)$$

where  $S$  is a set of strand,  $C$  is a cabinet,  $U$  is an untrusted division,  $n$  is illegal activity bounds.

# Rules

- A business activity is represented as rewrite rule:

$$SP \rightarrow SP'$$

which  $SP$  and  $SP'$  are state patterns.

- A state pattern is a state which has variables in its representation.

# Example

- If the next message of a strand is  $check(t_1, t_2)$  and we have both  $doc(t_1, b, \dots)$  and  $doc(t_2, b, \dots)$  are in the same division and both document's authenticity are the same, then the check will pass.

$$\begin{aligned} & ((e[ ML_1 \mid check(t_1, t_2); ML_2 ] S), (in(doc(t_1, b, i, H_1), v) in(doc(t_2, b, i, H_2), v) C) U, n) \\ & \rightarrow ((e[ ML_1 ; check(t_1, t_2) \mid ML_2 ] S), (in(doc(t_1, b, i, (ch(t_2)H_1)), e) \\ & \quad (in(doc(t_2, b, i, H_2), e) C), U, n). \end{aligned}$$



# Document Logic

- A document logic is a triple:

$$(\Sigma, A, R)$$

where  $\Sigma$  is the set of function symbols,  $A$  consists of equations used only as equational attributes,  $R$  is a set of rules we define.

# Attack

- We assume quite simple attacks:
- **forging** a document, and
- **illegal use** of a document:
  - ✓ using a document which doesn't belong to proper session, or
  - ✓ using a document when it shouldn't be used.
- An attack can be **happen at anytime in anyplace** except if it doesn't belongs to untrusted division.

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# Situation

- An attacker is represented as a strand.
- We don't know how many attackers are there.
- There are many kind of unintended risks.
  - ✓ Expertise know many of them but maybe not all of them.

# Levels of Analysis

- Execution.
- Reachability analysis using forward execution.
- Reachability analysis using backward execution.

# Forward Reachability Analysis

- We give an initial state and an unintended state and search all the reachable states from the initial state to see if we get to the unintended state.

# Pros & Cons

## ■ Pros:

- ✓ Less computational cost compare to backward reachability analysis.

## ■ Cons:

- ✓ We have to specify a concrete initial state. But, how do we know that?

# Backward Reachability Analysis

- Make the direction of all the rules other way round.
- We give a pattern of a final state and by using **narrowing** technique to see if it reaches to an initial state.



# Pros & Cons

## ■ Pros:

- ✓ You don't have to know about final states, for example, how many attackers are there.

## ■ Cons:

- ✓ Requires much computational power compare to forward reachability analysis. (How much is it? Well...)

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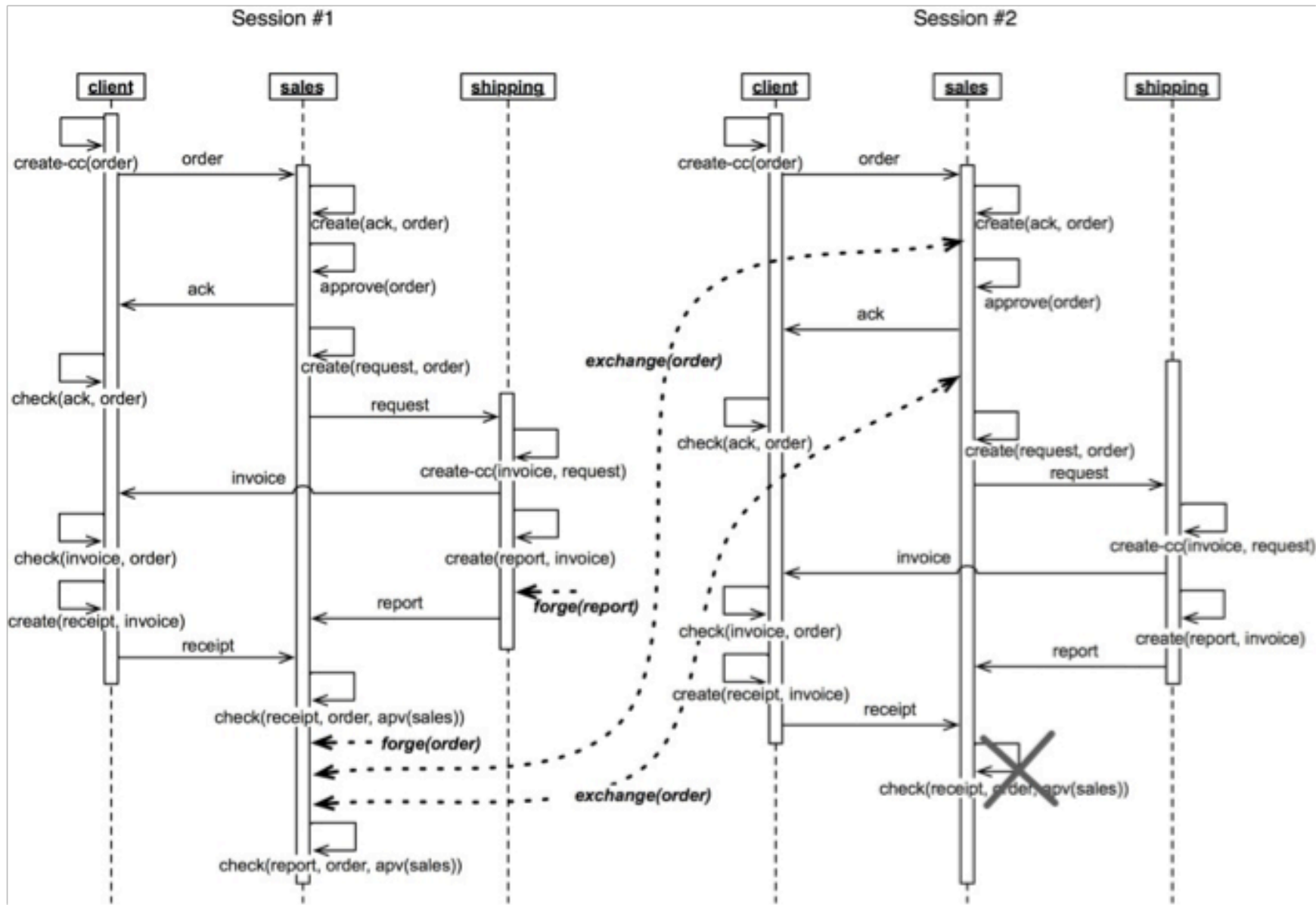
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# Example

- Using backward reachability analysis.
- “Is there a case for which the sales division finally has a forged report that is checked with order?”

*in(doc(report, false, (ch(order)H)), sales)*

- Other part of the state is just represented by variables.



# Discussions

- Although we adopt extremely simple model to formalize business processes, we still can learn something about business processes and risks.
- What we have done is analysis not verification. So, when we got a result, we always go back to the real world and check if it looks OK.
- Can we verify that there is no unintended risk by CafeOBJ?

# Conclusion

- If we want to discuss about risks in business, we have to know the **true characters of risks**.
- Without a precise definition of business processes and risks, it is quite difficult.
- Operations like check and approve have different meanings in organization to organization.
  - ✓ This means we are using the same words to talk each other with the different meaning.

# Conclusion

- It is important to clarify how we can deal with such a fragile world.
- We have to know that not only critical software systems are facing a crisis, but also, many social fundamentals like companies, medical services, laws, and so on, are facing a crisis.
- Domain analysis is an important area.

# Future works